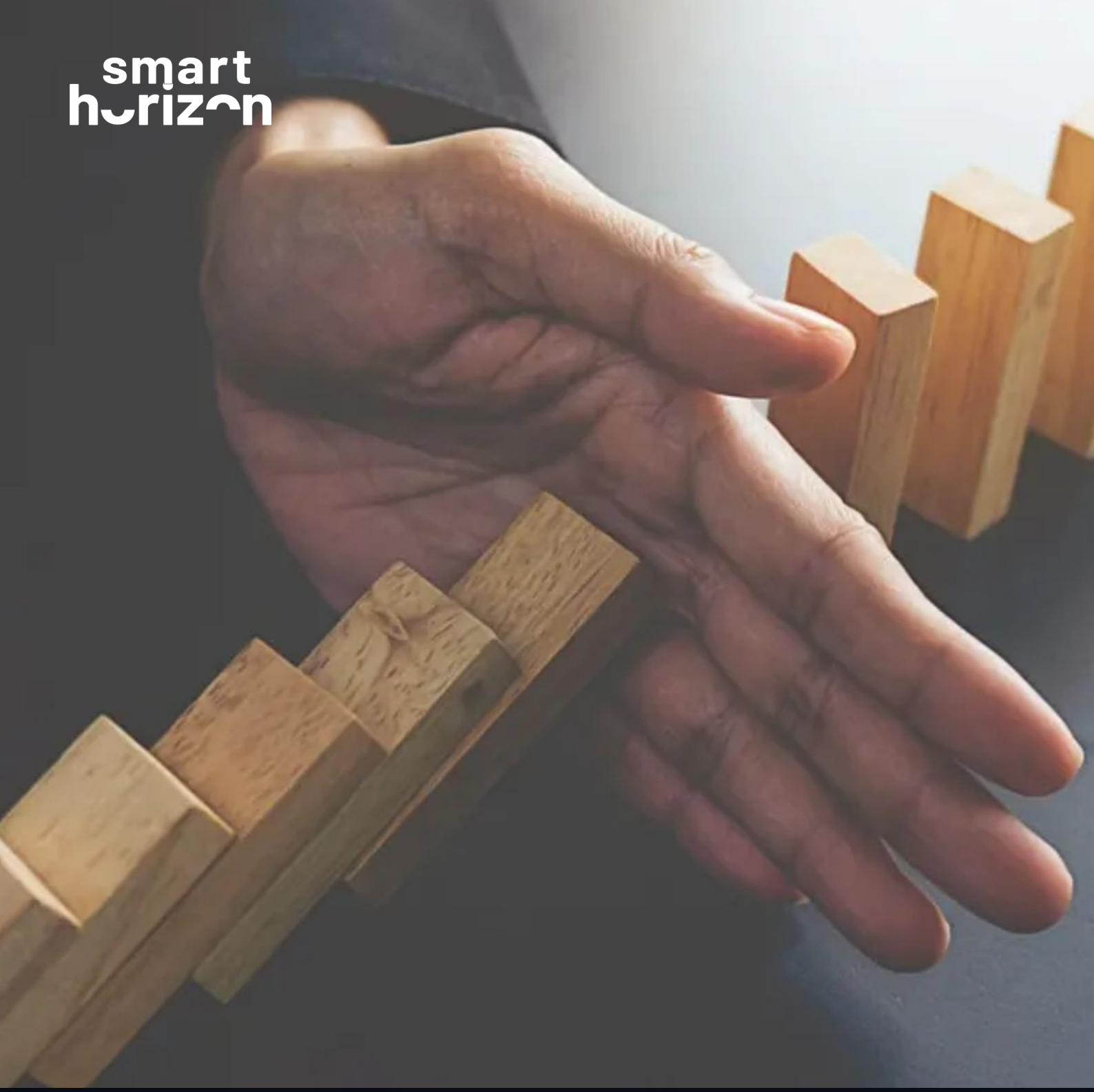


GOVERNANCE & COMPLIANCE | COURSE BROCHURE

Emerging Risks and Horizon Scanning

5 days | Classroom training | English

SMART HORIZON

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Amsterdam
The Netherlands

Explore current programmes

https://smart-horizon.eu



Course content

Why attend

New risks from technology, climate, geopolitics and society can emerge quickly and catch organisations unprepared. This course teaches horizon scanning and emerging risk management: sources and methods for scanning, assessing velocity and impact, scenario thinking, early warning indicators and integrating emerging risks into strategy.

Organisations that see change early have more options. You will learn practical methods to spot and prepare for emerging risks.

Professional Problems This Course Is Designed to Solve

• Difficulty translating subject knowledge into practical workplace decisions.
• Inconsistent approaches to the activities covered in the course outline.
• Lack of a structured plan for applying and reviewing new skills.

Course methodology

Horizon scanning exercises, scenario workshops, case studies and indicator design.

Course objectives

By the end of this course, participants will be able to:
• Explain emerging risks and their characteristics
• Run horizon scanning processes
• Assess impact, likelihood and velocity
• Use scenarios to explore uncertain futures
• Design early warning indicators
• Integrate emerging risks into strategy and ERM

Target audience

This course is suitable for:
• Risk managers
• Strategy and planning professionals
• Senior leaders
• Board risk committee members
• Innovation managers



Course content

Target competencies

Participants will develop competencies in:

- Horizon scanning
- Risk assessment
- Scenario thinking
- Indicator design
- Strategic integration

Course outline

Day 1: Emerging Risks

09:00–10:08	Characteristics
10:08–11:00	Recent examples
11:00–11:30	**Coffee break**
11:30–11:45	Recent examples (continued)
11:45–12:53	Blind spots
12:53–14:00	Exercise

Day 2: Scanning

09:00–10:08	Sources and methods
10:08–11:00	Weak signals
11:00–11:30	**Coffee break**
11:30–11:45	Weak signals (continued)
11:45–12:53	Organising scanning
12:53–14:00	Workshop

Day 3: Assessment

09:00–10:08	Impact and velocity
10:08–11:00	Interconnected risks
11:00–11:30	**Coffee break**



Course content

11:30–11:45	Interconnected risks (continued)
11:45–12:53	Prioritisation
12:53–14:00	Exercise

Day 4: Scenarios

09:00–10:08	Scenario building
10:08–11:00	Implications
11:00–11:30	**Coffee break**
11:30–11:45	Implications (continued)
11:45–12:53	Options
12:53–14:00	Workshop

Day 5: Integration

09:00–10:08	Early warning indicators
10:08–11:00	Strategy and ERM
11:00–11:30	**Coffee break**
11:30–11:45	Strategy and ERM (continued)
11:45–12:53	Reporting
12:53–14:00	Action plan

The timings provided are estimates and may vary depending on the number of participants and the discussions taking place during the sessions. They are indicative only and do not constitute a binding commitment.



Course content

Dates, venues and fees

Current published course plans. Fees are per participant in EUR, excluding unconfirmed taxes.

Venue	Start date	End date	Fee (EUR)
Dubai Confirmed dates	23 Nov 2026	27 Nov 2026	**€3,150.-**
Online Confirmed dates	23 Nov 2026	27 Nov 2026	**€1,250.-**
Cape Town Confirmed dates	14 Dec 2026	18 Dec 2026	**€1,890.-**
Online Confirmed dates	14 Dec 2026	18 Dec 2026	**€1,250.-**
Barcelona Confirmed dates	18 Jan 2027	22 Jan 2027	**€2,840.-**
Online Confirmed dates	18 Jan 2027	22 Jan 2027	**€1,250.-**
Cape Town Confirmed dates	1 Feb 2027	5 Feb 2027	**€1,890.-**
Online Confirmed dates	1 Feb 2027	5 Feb 2027	**€1,250.-**
Kuala Lumpur Confirmed dates	22 Feb 2027	26 Feb 2027	**€1,450.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	22 Feb 2027	26 Feb 2027	**€1,250.-**
Rome Confirmed dates	15 Mar 2027	19 Mar 2027	**€2,450.-**
Online Confirmed dates	15 Mar 2027	19 Mar 2027	**€1,250.-**
Frankfurt Confirmed dates	5 Apr 2027	9 Apr 2027	**€2,650.-**
Online Confirmed dates	5 Apr 2027	9 Apr 2027	**€1,250.-**
Barcelona Confirmed dates	26 Apr 2027	30 Apr 2027	**€2,840.-**
Online Confirmed dates	26 Apr 2027	30 Apr 2027	**€1,250.-**
Istanbul Confirmed dates	10 May 2027	14 May 2027	**€2,650.-**
Online Confirmed dates	10 May 2027	14 May 2027	**€1,250.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Vienna Confirmed dates	31 May 2027	4 Jun 2027	**€2,940.-**
Online Confirmed dates	31 May 2027	4 Jun 2027	**€1,250.-**
London Confirmed dates	21 Jun 2027	25 Jun 2027	**€2,450.-**
Online Confirmed dates	21 Jun 2027	25 Jun 2027	**€1,250.-**
Paris Confirmed dates	12 Jul 2027	16 Jul 2027	**€2,860.-**
Online Confirmed dates	12 Jul 2027	16 Jul 2027	**€1,250.-**
Vienna Confirmed dates	2 Aug 2027	6 Aug 2027	**€2,940.-**
Online Confirmed dates	2 Aug 2027	6 Aug 2027	**€1,250.-**
Dubai Confirmed dates	16 Aug 2027	20 Aug 2027	**€3,150.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	16 Aug 2027	20 Aug 2027	**€1,250.-**
London Confirmed dates	6 Sept 2027	10 Sept 2027	**€2,450.-**
Online Confirmed dates	6 Sept 2027	10 Sept 2027	**€1,250.-**
Cape Town Confirmed dates	27 Sept 2027	1 Oct 2027	**€1,890.-**
Online Confirmed dates	27 Sept 2027	1 Oct 2027	**€1,250.-**
Rome Confirmed dates	18 Oct 2027	22 Oct 2027	**€2,450.-**
Online Confirmed dates	18 Oct 2027	22 Oct 2027	**€1,250.-**
Amsterdam Confirmed dates	8 Nov 2027	12 Nov 2027	**€2,540.-**
Online Confirmed dates	8 Nov 2027	12 Nov 2027	**€1,250.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	22 Nov 2027	26 Nov 2027	**€2,450.-**
Online Confirmed dates	22 Nov 2027	26 Nov 2027	**€1,250.-**
Dubai Confirmed dates	13 Dec 2027	17 Dec 2027	**€3,150.-**
Online Confirmed dates	13 Dec 2027	17 Dec 2027	**€1,250.-**

Plan your next step

Dates, availability, exact venue, taxes, inclusions and payment terms require written confirmation. This brochure is not a quotation, registration, booking confirmation or visa invitation. Participants receive a Smart Horizon certificate of attendance; programmes are not externally accredited and do not award a professional qualification or designation. Confirm arrangements before booking travel.

For group or in-house training, contact our learning team to discuss your objectives and delivery arrangements.

Contact Smart Horizon

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View the latest course details online