

GOVERNANCE & COMPLIANCE | COURSE BROCHURE

Enterprise Risk Management Frameworks

5 days | Classroom training | English

SMART HORIZON

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Course content

Why attend

Enterprise risk management helps organisations identify, assess and manage risks across the whole business in line with strategy. This course explains ERM frameworks such as COSO ERM and ISO 31000, risk governance, risk identification and assessment, risk responses, key risk indicators, reporting and embedding risk management in decisions.

Siloed risk management misses the risks that matter most. You will learn to build an integrated, practical ERM framework.

Professional Problems This Course Is Designed to Solve

• Difficulty translating subject knowledge into practical workplace decisions.
• Inconsistent approaches to the activities covered in the course outline.
• Lack of a structured plan for applying and reviewing new skills.

Course methodology

Framework comparisons, risk workshop practice, case studies and risk reporting exercises.

Course objectives

By the end of this course, participants will be able to:
• Explain ERM concepts and frameworks
• Set up risk governance and roles
• Identify and assess enterprise risks
• Select risk responses and controls
• Develop key risk indicators and reports
• Embed risk management in strategy and decisions

Target audience

This course is suitable for:
• Risk managers
• Compliance and audit professionals
• Senior managers
• Board and risk committee members
• Strategy and finance professionals



Course content

Target competencies

Participants will develop competencies in:

- Framework design
- Risk assessment
- Risk response
- Risk reporting
- Risk culture

Course outline

Day 1: ERM Foundations

09:00–10:08	Risk and value
10:08–11:00	COSO ERM and ISO 31000
11:00–11:30	**Coffee break**
11:30–11:45	COSO ERM and ISO 31000 (continued)
11:45–12:53	Maturity
12:53–14:00	Exercise

Day 2: Governance

09:00–10:08	Risk appetite
10:08–11:00	Roles and three lines
11:00–11:30	**Coffee break**
11:30–11:45	Roles and three lines (continued)
11:45–12:53	Policies
12:53–14:00	Workshop

Day 3: Identification and Assessment

09:00–10:08	Risk workshops
10:08–11:00	Assessment scales
11:00–11:30	**Coffee break**



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11:30–11:45	Assessment scales (continued)
11:45–12:53	Heat maps
12:53–14:00	Exercise

Day 4: Responses and Indicators

09:00–10:08	Risk responses
10:08–11:00	Controls
11:00–11:30	**Coffee break**
11:30–11:45	Controls (continued)
11:45–12:53	Key risk indicators
12:53–14:00	Case study

Day 5: Reporting and Embedding

09:00–10:08	Risk reporting
10:08–11:00	Strategy integration
11:00–11:30	**Coffee break**
11:30–11:45	Strategy integration (continued)
11:45–12:53	Culture
12:53–14:00	Action plan

The timings provided are estimates and may vary depending on the number of participants and the discussions taking place during the sessions. They are indicative only and do not constitute a binding commitment.



Course content

Dates, venues and fees

Current published course plans. Fees are per participant in EUR, excluding unconfirmed taxes.

Venue	Start date	End date	Fee (EUR)
Barcelona Confirmed dates	9 Nov 2026	13 Nov 2026	**€2,840.–**
Online Confirmed dates	9 Nov 2026	13 Nov 2026	**€1,250.–**
Kuala Lumpur Confirmed dates	30 Nov 2026	4 Dec 2026	**€1,450.–**
Online Confirmed dates	30 Nov 2026	4 Dec 2026	**€1,250.–**
Rome Confirmed dates	4 Jan 2027	8 Jan 2027	**€2,450.–**
Online Confirmed dates	4 Jan 2027	8 Jan 2027	**€1,250.–**
Istanbul Confirmed dates	18 Jan 2027	22 Jan 2027	**€2,650.–**
Online Confirmed dates	18 Jan 2027	22 Jan 2027	**€1,250.–**
Dubai Confirmed dates	8 Feb 2027	12 Feb 2027	**€3,150.–**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	8 Feb 2027	12 Feb 2027	**€1,250.–**
Cape Town Confirmed dates	1 Mar 2027	5 Mar 2027	**€1,890.–**
Online Confirmed dates	1 Mar 2027	5 Mar 2027	**€1,250.–**
Barcelona Confirmed dates	22 Mar 2027	26 Mar 2027	**€2,840.–**
Online Confirmed dates	22 Mar 2027	26 Mar 2027	**€1,250.–**
London Confirmed dates	12 Apr 2027	16 Apr 2027	**€2,450.–**
Online Confirmed dates	12 Apr 2027	16 Apr 2027	**€1,250.–**
Amsterdam Confirmed dates	26 Apr 2027	30 Apr 2027	**€2,540.–**
Online Confirmed dates	26 Apr 2027	30 Apr 2027	**€1,250.–**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Cape Town Confirmed dates	17 May 2027	21 May 2027	**€1,890.–**
Online Confirmed dates	17 May 2027	21 May 2027	**€1,250.–**
Vienna Confirmed dates	7 Jun 2027	11 Jun 2027	**€2,940.–**
Online Confirmed dates	7 Jun 2027	11 Jun 2027	**€1,250.–**
Dubai Confirmed dates	28 Jun 2027	2 Jul 2027	**€3,150.–**
Online Confirmed dates	28 Jun 2027	2 Jul 2027	**€1,250.–**
London Confirmed dates	19 Jul 2027	23 Jul 2027	**€2,450.–**
Online Confirmed dates	19 Jul 2027	23 Jul 2027	**€1,250.–**
Cape Town Confirmed dates	2 Aug 2027	6 Aug 2027	**€1,890.–**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	2 Aug 2027	6 Aug 2027	**€1,250.-**
Frankfurt Confirmed dates	23 Aug 2027	27 Aug 2027	**€2,650.-**
Online Confirmed dates	23 Aug 2027	27 Aug 2027	**€1,250.-**
Rome Confirmed dates	13 Sept 2027	17 Sept 2027	**€2,450.-**
Online Confirmed dates	13 Sept 2027	17 Sept 2027	**€1,250.-**
Dubai Confirmed dates	4 Oct 2027	8 Oct 2027	**€3,150.-**
Online Confirmed dates	4 Oct 2027	8 Oct 2027	**€1,250.-**
Vienna Confirmed dates	25 Oct 2027	29 Oct 2027	**€2,940.-**
Online Confirmed dates	25 Oct 2027	29 Oct 2027	**€1,250.-**



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Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	8 Nov 2027	12 Nov 2027	**€2,450.-**
Online Confirmed dates	8 Nov 2027	12 Nov 2027	**€1,250.-**
Paris Confirmed dates	29 Nov 2027	3 Dec 2027	**€2,860.-**
Online Confirmed dates	29 Nov 2027	3 Dec 2027	**€1,250.-**

Plan your next step

Dates, availability, exact venue, taxes, inclusions and payment terms require written confirmation. This brochure is not a quotation, registration, booking confirmation or visa invitation. Participants receive a Smart Horizon certificate of attendance; programmes are not externally accredited and do not award a professional qualification or designation. Confirm arrangements before booking travel.

For group or in-house training, contact our learning team to discuss your objectives and delivery arrangements.

Contact Smart Horizon

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