

GOVERNANCE & COMPLIANCE | COURSE BROCHURE

Governance Assurance and Combined Assurance

5 days | Classroom training | English

SMART HORIZON

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Course content

Why attend

Boards receive assurance from management, risk, compliance, internal audit and external providers, often with gaps and overlaps. This course explains assurance mapping and combined assurance: the three lines model, mapping assurance providers, assessing assurance quality, coordinating activities and reporting a combined view to the board.

Uncoordinated assurance wastes resources and leaves blind spots. You will learn to give boards a coherent assurance picture.

Professional Problems This Course Is Designed to Solve

• Difficulty translating subject knowledge into practical workplace decisions.
• Inconsistent approaches to the activities covered in the course outline.
• Lack of a structured plan for applying and reviewing new skills.

Course methodology

Assurance mapping workshops, case studies, coordination exercises and reporting practice.

Course objectives

By the end of this course, participants will be able to:
• Explain the three lines model and assurance providers
• Map assurance across key risks
• Assess the reliability of assurance sources
• Identify gaps and overlaps
• Coordinate assurance planning
• Report combined assurance to the board

Target audience

This course is suitable for:
• Heads of internal audit
• Risk and compliance leaders
• Audit committee members
• Governance professionals
• Assurance providers



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Target competencies

Participants will develop competencies in:

- Assurance mapping
- Quality assessment
- Coordination
- Gap analysis
- Combined reporting

Course outline

Day 1: Assurance Concepts

09:00–10:08	Assurance and the board
10:08–11:00	Three lines model
11:00–11:30	**Coffee break**
11:30–11:45	Three lines model (continued)
11:45–12:53	Providers
12:53–14:00	Exercise

Day 2: Assurance Mapping

09:00–10:08	Selecting risks
10:08–11:00	Mapping providers
11:00–11:30	**Coffee break**
11:30–11:45	Mapping providers (continued)
11:45–12:53	Coverage
12:53–14:00	Workshop

Day 3: Quality

09:00–10:08	Assessing reliability
10:08–11:00	Independence
11:00–11:30	**Coffee break**



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11:30–11:45	Independence (continued)
11:45–12:53	Evidence
12:53–14:00	Exercise

Day 4: Coordination

09:00–10:08	Joint planning
10:08–11:00	Reducing duplication
11:00–11:30	**Coffee break**
11:30–11:45	Reducing duplication (continued)
11:45–12:53	Sharing results
12:53–14:00	Case study

Day 5: Reporting

09:00–10:08	Combined assurance reports
10:08–11:00	Board communication
11:00–11:30	**Coffee break**
11:30–11:45	Board communication (continued)
11:45–12:53	Improvement
12:53–14:00	Action plan

The timings provided are estimates and may vary depending on the number of participants and the discussions taking place during the sessions. They are indicative only and do not constitute a binding commitment.



Course content

Dates, venues and fees

Current published course plans. Fees are per participant in EUR, excluding unconfirmed taxes.

Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	9 Nov 2026	13 Nov 2026	**€2,450.-**
Online Confirmed dates	9 Nov 2026	13 Nov 2026	**€1,250.-**
Cape Town Confirmed dates	30 Nov 2026	4 Dec 2026	**€1,890.-**
Online Confirmed dates	30 Nov 2026	4 Dec 2026	**€1,250.-**
Paris Confirmed dates	4 Jan 2027	8 Jan 2027	**€2,860.-**
Online Confirmed dates	4 Jan 2027	8 Jan 2027	**€1,250.-**
Vienna Confirmed dates	18 Jan 2027	22 Jan 2027	**€2,940.-**
Online Confirmed dates	18 Jan 2027	22 Jan 2027	**€1,250.-**
London Confirmed dates	8 Feb 2027	12 Feb 2027	**€2,450.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	8 Feb 2027	12 Feb 2027	**€1,250.–**
Dubai Confirmed dates	1 Mar 2027	5 Mar 2027	**€3,150.–**
Online Confirmed dates	1 Mar 2027	5 Mar 2027	**€1,250.–**
Rome Confirmed dates	22 Mar 2027	26 Mar 2027	**€2,450.–**
Online Confirmed dates	22 Mar 2027	26 Mar 2027	**€1,250.–**
Frankfurt Confirmed dates	12 Apr 2027	16 Apr 2027	**€2,650.–**
Online Confirmed dates	12 Apr 2027	16 Apr 2027	**€1,250.–**
Cape Town Confirmed dates	26 Apr 2027	30 Apr 2027	**€1,890.–**
Online Confirmed dates	26 Apr 2027	30 Apr 2027	**€1,250.–**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Dubai Confirmed dates	17 May 2027	21 May 2027	**€3,150.-**
Online Confirmed dates	17 May 2027	21 May 2027	**€1,250.-**
Kuala Lumpur Confirmed dates	7 Jun 2027	11 Jun 2027	**€1,450.-**
Online Confirmed dates	7 Jun 2027	11 Jun 2027	**€1,250.-**
Vienna Confirmed dates	28 Jun 2027	2 Jul 2027	**€2,940.-**
Online Confirmed dates	28 Jun 2027	2 Jul 2027	**€1,250.-**
Barcelona Confirmed dates	19 Jul 2027	23 Jul 2027	**€2,840.-**
Online Confirmed dates	19 Jul 2027	23 Jul 2027	**€1,250.-**
London Confirmed dates	2 Aug 2027	6 Aug 2027	**€2,450.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	2 Aug 2027	6 Aug 2027	**€1,250.-**
Barcelona Confirmed dates	23 Aug 2027	27 Aug 2027	**€2,840.-**
Online Confirmed dates	23 Aug 2027	27 Aug 2027	**€1,250.-**
Istanbul Confirmed dates	13 Sept 2027	17 Sept 2027	**€2,650.-**
Online Confirmed dates	13 Sept 2027	17 Sept 2027	**€1,250.-**
Rome Confirmed dates	4 Oct 2027	8 Oct 2027	**€2,450.-**
Online Confirmed dates	4 Oct 2027	8 Oct 2027	**€1,250.-**
Amsterdam Confirmed dates	25 Oct 2027	29 Oct 2027	**€2,540.-**
Online Confirmed dates	25 Oct 2027	29 Oct 2027	**€1,250.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Cape Town Confirmed dates	8 Nov 2027	12 Nov 2027	**€1,890.-**
Online Confirmed dates	8 Nov 2027	12 Nov 2027	**€1,250.-**
Dubai Confirmed dates	29 Nov 2027	3 Dec 2027	**€3,150.-**
Online Confirmed dates	29 Nov 2027	3 Dec 2027	**€1,250.-**

Plan your next step

Dates, availability, exact venue, taxes, inclusions and payment terms require written confirmation. This brochure is not a quotation, registration, booking confirmation or visa invitation. Participants receive a Smart Horizon certificate of attendance; programmes are not externally accredited and do not award a professional qualification or designation. Confirm arrangements before booking travel.

For group or in-house training, contact our learning team to discuss your objectives and delivery arrangements.

Contact Smart Horizon

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