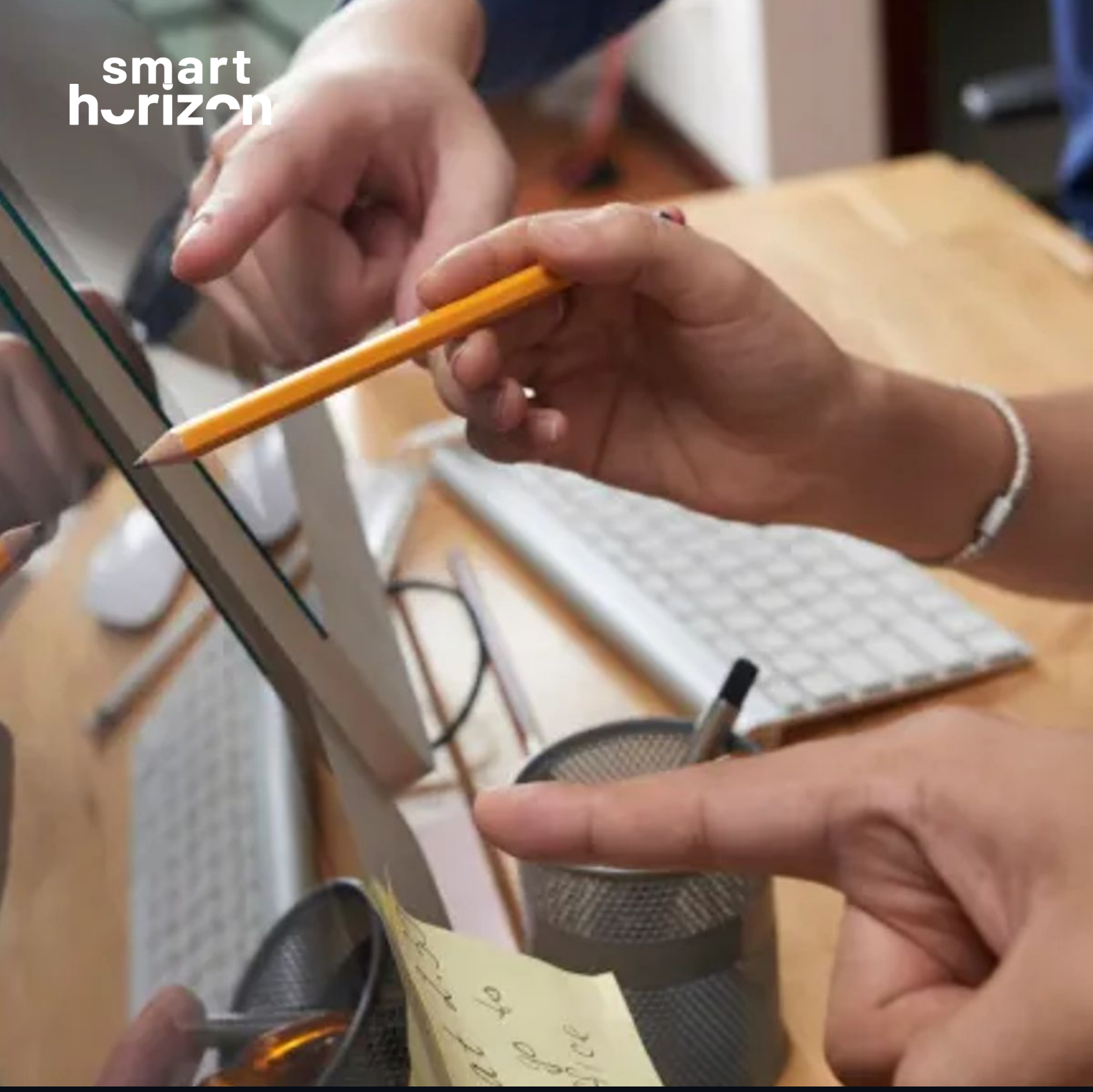


PROJECT MANAGEMENT | COURSE BROCHURE

Lean Project Delivery

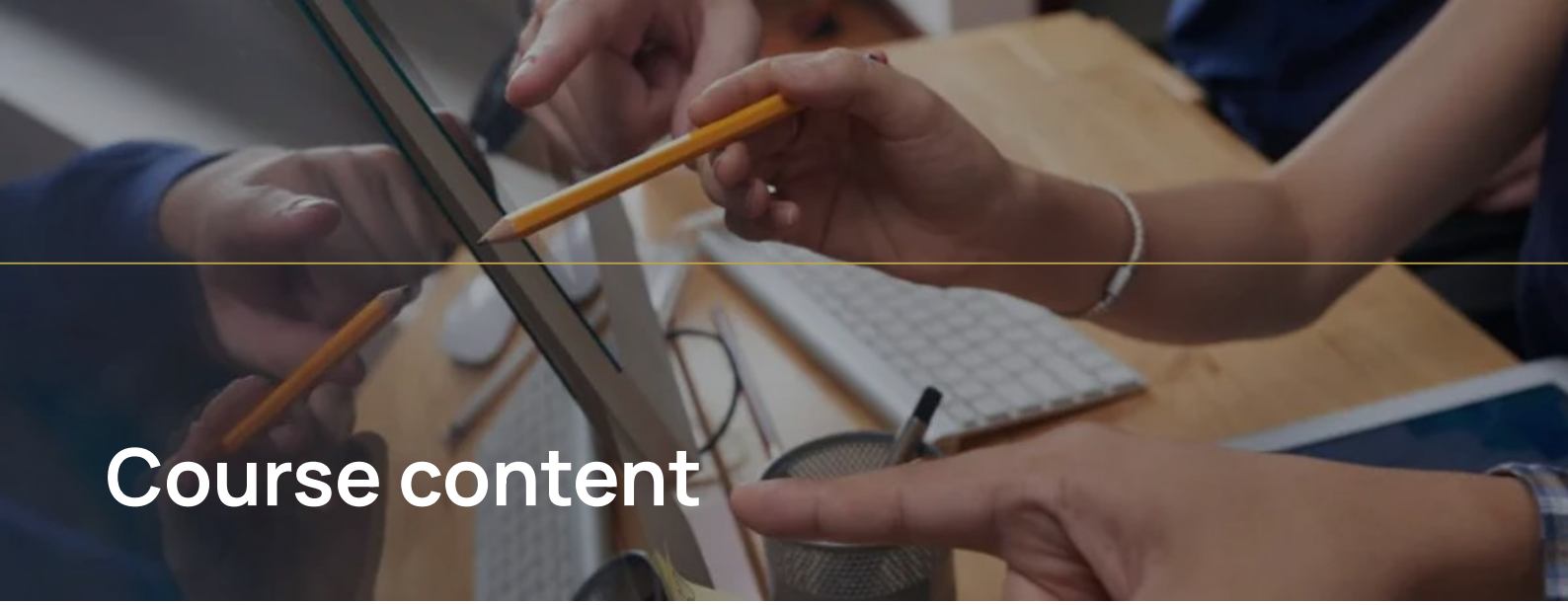
5 days | Classroom training | English

SMART HORIZON

info@smart-horizon.eu
Amsterdam
The Netherlands

Explore current programmes

https://smart-horizon.eu



Course content

Why attend

Lean principles help project teams remove waste, improve flow and deliver more reliably. This course introduces lean project delivery, including the Last Planner System, pull planning, value stream thinking in projects, constraint removal, daily huddles and continuous improvement, with examples from construction, engineering and IT.

Traditional planning often hides waste and unreliable commitments. You will learn lean techniques that make project plans more reliable.

Professional Problems This Course Is Designed to Solve

• Difficulty translating subject knowledge into practical workplace decisions.
• Inconsistent approaches to the activities covered in the course outline.
• Lack of a structured plan for applying and reviewing new skills.

Course methodology

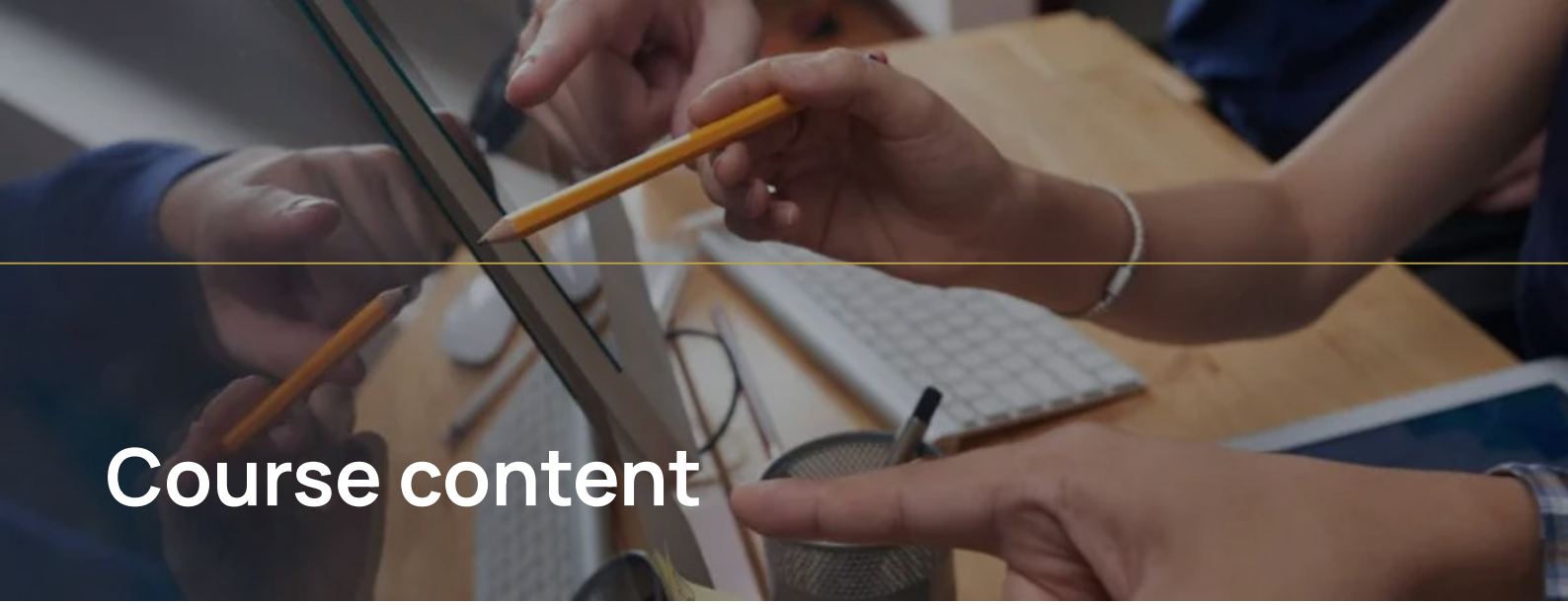
Pull-planning simulations, Last Planner exercises, case studies and team workshops.

Course objectives

By the end of this course, participants will be able to:
• Explain lean principles applied to projects
• Identify waste in project processes
• Apply pull planning and the Last Planner System
• Measure plan reliability with percent plan complete
• Remove constraints before work starts
• Embed continuous improvement in project teams

Target audience

This course is suitable for:
• Project managers and planners
• Construction and engineering managers
• Site managers
• Process improvement professionals
• Project team leaders



Course content

Target competencies

Participants will develop competencies in:

- Lean thinking
- Pull planning
- Constraint management
- Plan reliability
- Continuous improvement

Course outline

Day 1: Lean Principles

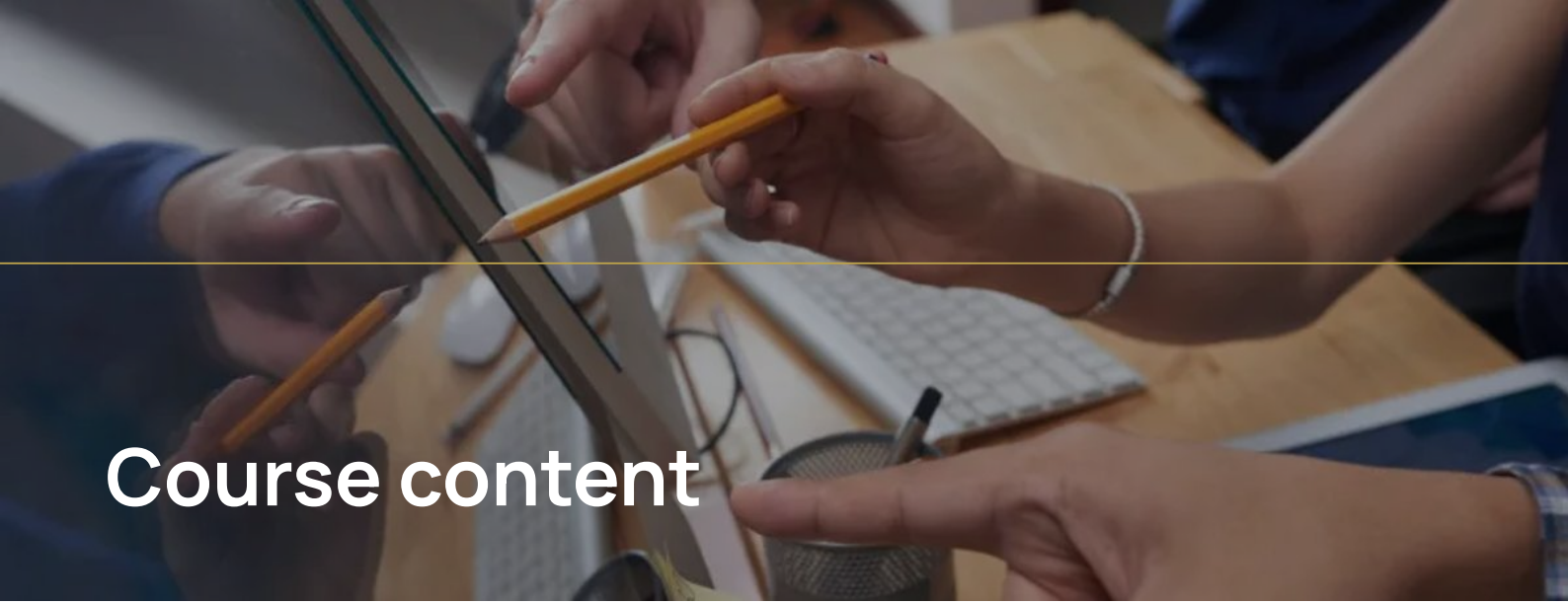
09:00–10:08	Value and waste
10:08–11:00	Flow and pull
11:00–11:30	**Coffee break**
11:30–11:45	Flow and pull (continued)
11:45–12:53	Lean in projects
12:53–14:00	Exercise

Day 2: Last Planner System

09:00–10:08	Master and phase planning
10:08–11:00	Look-ahead planning
11:00–11:30	**Coffee break**
11:30–11:45	Look-ahead planning (continued)
11:45–12:53	Weekly work plans
12:53–14:00	Simulation

Day 3: Pull Planning

09:00–10:08	Collaborative planning sessions
10:08–11:00	Commitments
11:00–11:30	**Coffee break**



Course content

11:30–11:45	Commitments (continued)
11:45–12:53	Handoffs
12:53–14:00	Workshop

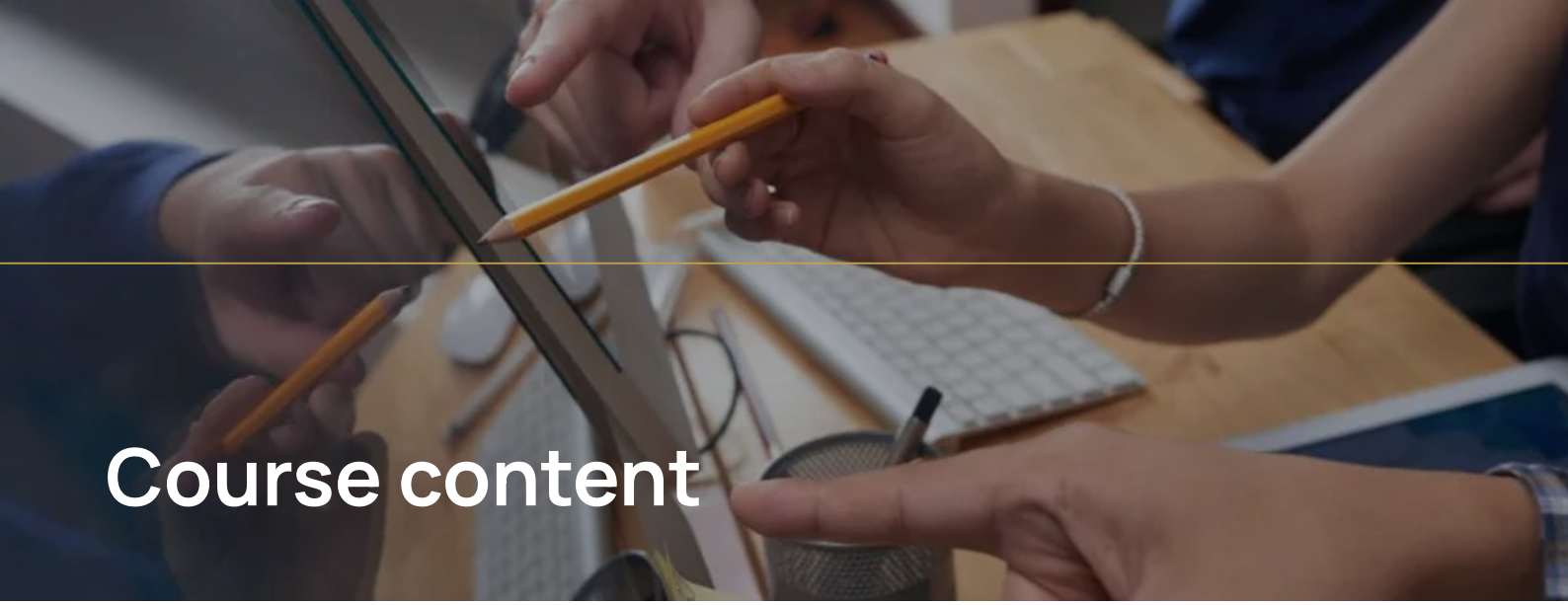
Day 4: Measuring Reliability

09:00–10:08	Percent plan complete
10:08–11:00	Reasons for non-completion
11:00–11:30	**Coffee break**
11:30–11:45	Reasons for non-completion (continued)
11:45–12:53	Constraint logs
12:53–14:00	Case study

Day 5: Continuous Improvement

09:00–10:08	Daily huddles
10:08–11:00	Learning cycles
11:00–11:30	**Coffee break**
11:30–11:45	Learning cycles (continued)
11:45–12:53	Scaling lean
12:53–14:00	Action plan

The timings provided are estimates and may vary depending on the number of participants and the discussions taking place during the sessions. They are indicative only and do not constitute a binding commitment.

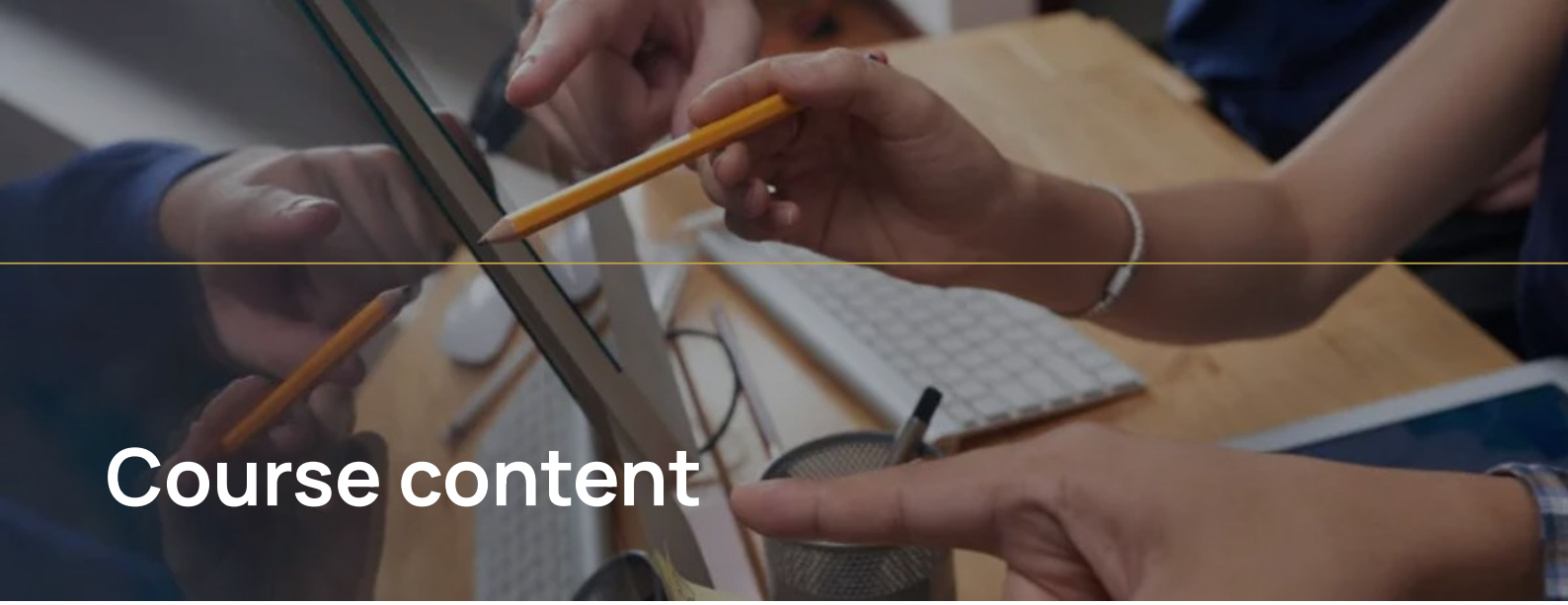


Course content

Dates, venues and fees

Current published course plans. Fees are per participant in EUR, excluding unconfirmed taxes.

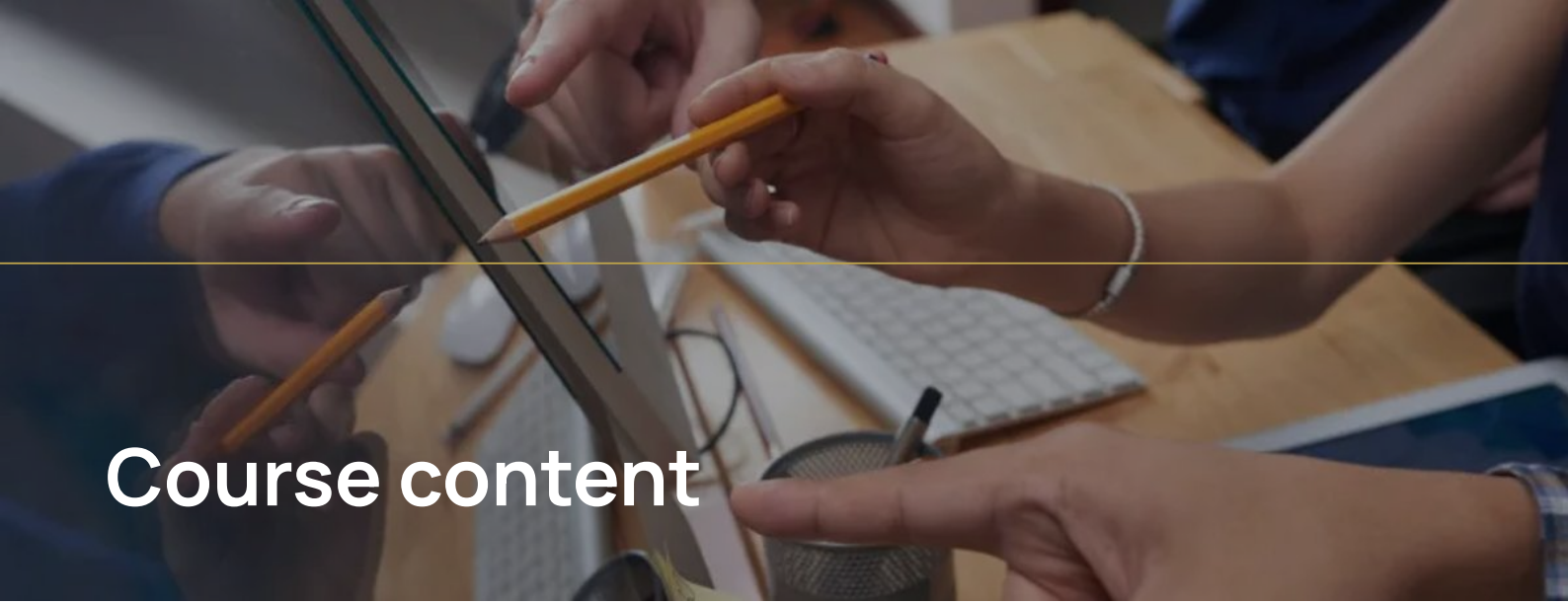
Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	23 Nov 2026	27 Nov 2026	**€2,450.-**
Online Confirmed dates	23 Nov 2026	27 Nov 2026	**€1,250.-**
Cape Town Confirmed dates	14 Dec 2026	18 Dec 2026	**€1,890.-**
Online Confirmed dates	14 Dec 2026	18 Dec 2026	**€1,250.-**
Kuala Lumpur Confirmed dates	11 Jan 2027	15 Jan 2027	**€1,450.-**
Online Confirmed dates	11 Jan 2027	15 Jan 2027	**€1,250.-**
Barcelona Confirmed dates	1 Feb 2027	5 Feb 2027	**€2,840.-**
Online Confirmed dates	1 Feb 2027	5 Feb 2027	**€1,250.-**
Frankfurt Confirmed dates	22 Feb 2027	26 Feb 2027	**€2,650.-**



Course content

Dates, venues and fees (continued)

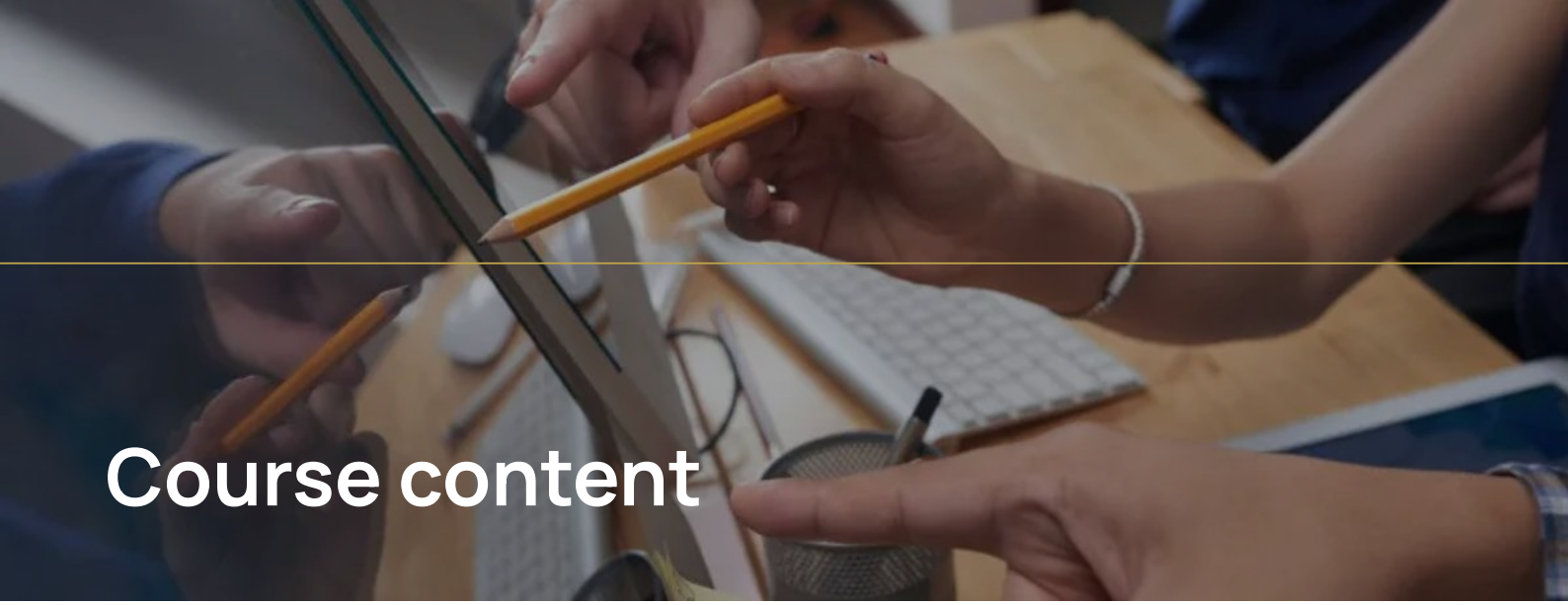
Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	22 Feb 2027	26 Feb 2027	**€1,250.-**
Amsterdam Confirmed dates	15 Mar 2027	19 Mar 2027	**€2,540.-**
Online Confirmed dates	15 Mar 2027	19 Mar 2027	**€1,250.-**
Dubai Confirmed dates	5 Apr 2027	9 Apr 2027	**€3,150.-**
Online Confirmed dates	5 Apr 2027	9 Apr 2027	**€1,250.-**
Vienna Confirmed dates	19 Apr 2027	23 Apr 2027	**€2,940.-**
Online Confirmed dates	19 Apr 2027	23 Apr 2027	**€1,250.-**
London Confirmed dates	10 May 2027	14 May 2027	**€2,450.-**
Online Confirmed dates	10 May 2027	14 May 2027	**€1,250.-**



Course content

Dates, venues and fees (continued)

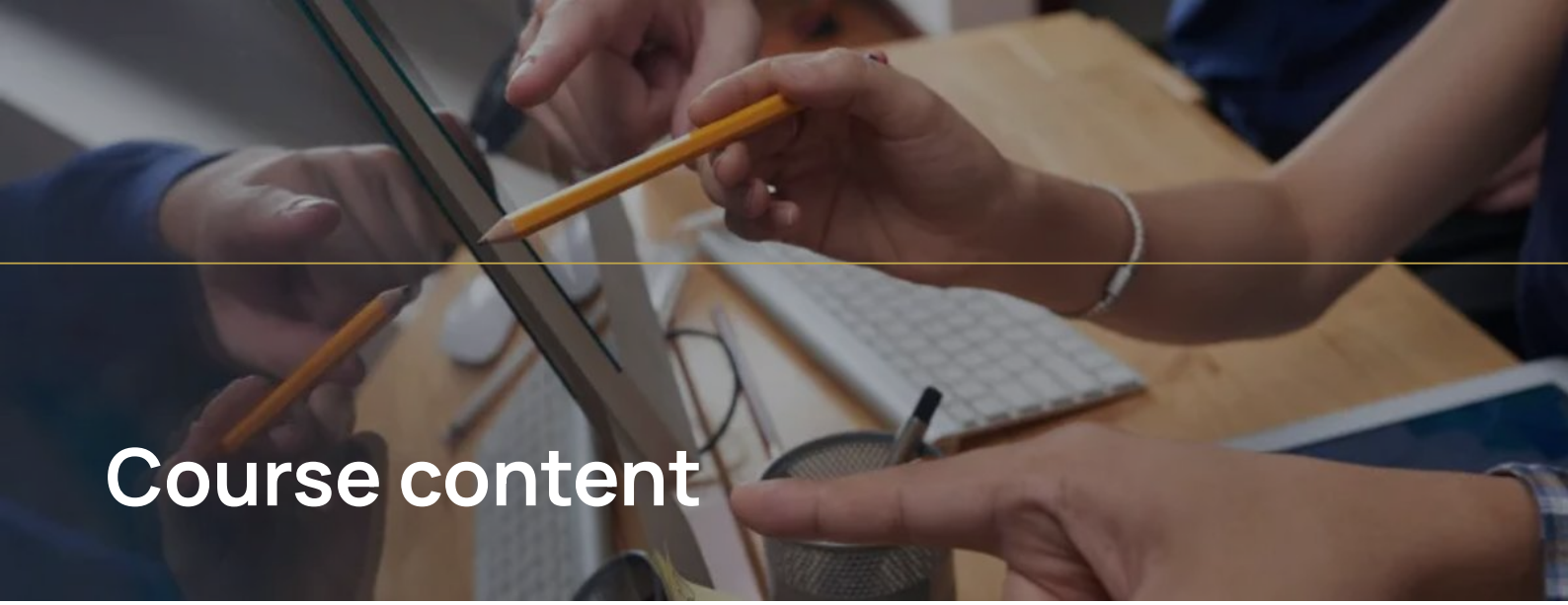
Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	31 May 2027	4 Jun 2027	**€2,450.-**
Online Confirmed dates	31 May 2027	4 Jun 2027	**€1,250.-**
Dubai Confirmed dates	21 Jun 2027	25 Jun 2027	**€3,150.-**
Online Confirmed dates	21 Jun 2027	25 Jun 2027	**€1,250.-**
London Confirmed dates	12 Jul 2027	16 Jul 2027	**€2,450.-**
Online Confirmed dates	12 Jul 2027	16 Jul 2027	**€1,250.-**
Cape Town Confirmed dates	26 Jul 2027	30 Jul 2027	**€1,890.-**
Online Confirmed dates	26 Jul 2027	30 Jul 2027	**€1,250.-**
Dubai Confirmed dates	16 Aug 2027	20 Aug 2027	**€3,150.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	16 Aug 2027	20 Aug 2027	**€1,250.-**
Istanbul Confirmed dates	6 Sept 2027	10 Sept 2027	**€2,650.-**
Online Confirmed dates	6 Sept 2027	10 Sept 2027	**€1,250.-**
Cape Town Confirmed dates	27 Sept 2027	1 Oct 2027	**€1,890.-**
Online Confirmed dates	27 Sept 2027	1 Oct 2027	**€1,250.-**
Rome Confirmed dates	18 Oct 2027	22 Oct 2027	**€2,450.-**
Online Confirmed dates	18 Oct 2027	22 Oct 2027	**€1,250.-**
Barcelona Confirmed dates	1 Nov 2027	5 Nov 2027	**€2,840.-**
Online Confirmed dates	1 Nov 2027	5 Nov 2027	**€1,250.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Vienna Confirmed dates	22 Nov 2027	26 Nov 2027	**€2,940.-**
Online Confirmed dates	22 Nov 2027	26 Nov 2027	**€1,250.-**
Paris Confirmed dates	13 Dec 2027	17 Dec 2027	**€2,860.-**
Online Confirmed dates	13 Dec 2027	17 Dec 2027	**€1,250.-**

Plan your next step

Dates, availability, exact venue, taxes, inclusions and payment terms require written confirmation. This brochure is not a quotation, registration, booking confirmation or visa invitation. Participants receive a Smart Horizon certificate of attendance; programmes are not externally accredited and do not award a professional qualification or designation. Confirm arrangements before booking travel.

For group or in-house training, contact our learning team to discuss your objectives and delivery arrangements.

Contact Smart Horizon

info@smart-horizon.eu
Amsterdam
The Netherlands

View the latest course details online