

PROJECT MANAGEMENT | COURSE BROCHURE

Project Recovery: Rescuing Troubled Projects

5 days | Classroom training | English

SMART HORIZON

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Course content

Why attend

Every organisation has projects that are late, over budget or losing stakeholder confidence. This course teaches a structured recovery approach: recognising early warning signs, conducting a rapid independent review, diagnosing root causes, re-baselining scope, schedule and budget, rebuilding the team and stakeholder trust, and steering the project back to delivery.

Troubled projects rarely recover on their own. You will learn the steps experienced recovery managers use to turn failing projects around.

Professional Problems This Course Is Designed to Solve

• Difficulty translating subject knowledge into practical workplace decisions.
• Inconsistent approaches to the activities covered in the course outline.
• Lack of a structured plan for applying and reviewing new skills.

Course methodology

Recovery case studies, health-check exercises, re-planning workshops and stakeholder negotiation role plays.

Course objectives

By the end of this course, participants will be able to:
• Recognise early warning signs of project failure
• Conduct a rapid project health review
• Diagnose root causes of project problems
• Re-baseline scope, schedule and budget realistically
• Rebuild team morale and stakeholder confidence
• Decide when to recover, restructure or stop a project

Target audience

This course is suitable for:
• Project and programme managers
• PMO managers
• Project sponsors
• Senior managers responsible for portfolios
• Consultants and project auditors



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Target competencies

Participants will develop competencies in:

- Project diagnosis
- Re-planning
- Stakeholder negotiation
- Team leadership
- Decision making

Course outline

Day 1: Why Projects Fail

09:00–10:08	Common failure patterns
10:08–11:00	Early warning indicators
11:00–11:30	**Coffee break**
11:30–11:45	Early warning indicators (continued)
11:45–12:53	Optimism bias
12:53–14:00	Case study: failing project

Day 2: Project Health Review

09:00–10:08	Rapid review approach
10:08–11:00	Interviews and document review
11:00–11:30	**Coffee break**
11:30–11:45	Interviews and document review (continued)
11:45–12:53	Assessing schedule and cost reality
12:53–14:00	Exercise: health check

Day 3: Root Causes and Options

09:00–10:08	Diagnosing root causes
10:08–11:00	Recovery options
11:00–11:30	**Coffee break**



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11:30–11:45	Recovery options (continued)
11:45–12:53	Stop, restructure or continue
12:53–14:00	Workshop

Day 4: Re-baselining

09:00–10:08	Scope reduction and phasing
10:08–11:00	Realistic schedules
11:00–11:30	**Coffee break**
11:30–11:45	Realistic schedules (continued)
11:45–12:53	Budget re-forecasting
12:53–14:00	Exercise: recovery plan

Day 5: Leading the Recovery

09:00–10:08	Rebuilding team trust
10:08–11:00	Managing sponsors and stakeholders
11:00–11:30	**Coffee break**
11:30–11:45	Managing sponsors and stakeholders (continued)
11:45–12:53	Monitoring recovery
12:53–14:00	Action plan

The timings provided are estimates and may vary depending on the number of participants and the discussions taking place during the sessions. They are indicative only and do not constitute a binding commitment.



Course content

Dates, venues and fees

Current published course plans. Fees are per participant in EUR, excluding unconfirmed taxes.

Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	9 Nov 2026	13 Nov 2026	**€2,450.-**
Online Confirmed dates	9 Nov 2026	13 Nov 2026	**€1,250.-**
Cape Town Confirmed dates	30 Nov 2026	4 Dec 2026	**€1,890.-**
Online Confirmed dates	30 Nov 2026	4 Dec 2026	**€1,250.-**
Barcelona Confirmed dates	4 Jan 2027	8 Jan 2027	**€2,840.-**
Online Confirmed dates	4 Jan 2027	8 Jan 2027	**€1,250.-**
London Confirmed dates	25 Jan 2027	29 Jan 2027	**€2,450.-**
Online Confirmed dates	25 Jan 2027	29 Jan 2027	**€1,250.-**
Cape Town Confirmed dates	15 Feb 2027	19 Feb 2027	**€1,890.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	15 Feb 2027	19 Feb 2027	**€1,250.–**
Dubai Confirmed dates	1 Mar 2027	5 Mar 2027	**€3,150.–**
Online Confirmed dates	1 Mar 2027	5 Mar 2027	**€1,250.–**
Frankfurt Confirmed dates	22 Mar 2027	26 Mar 2027	**€2,650.–**
Online Confirmed dates	22 Mar 2027	26 Mar 2027	**€1,250.–**
Dubai Confirmed dates	12 Apr 2027	16 Apr 2027	**€3,150.–**
Online Confirmed dates	12 Apr 2027	16 Apr 2027	**€1,250.–**
Barcelona Confirmed dates	3 May 2027	7 May 2027	**€2,840.–**
Online Confirmed dates	3 May 2027	7 May 2027	**€1,250.–**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Rome Confirmed dates	24 May 2027	28 May 2027	**€2,450.-**
Online Confirmed dates	24 May 2027	28 May 2027	**€1,250.-**
Paris Confirmed dates	7 Jun 2027	11 Jun 2027	**€2,860.-**
Online Confirmed dates	7 Jun 2027	11 Jun 2027	**€1,250.-**
Cape Town Confirmed dates	28 Jun 2027	2 Jul 2027	**€1,890.-**
Online Confirmed dates	28 Jun 2027	2 Jul 2027	**€1,250.-**
Istanbul Confirmed dates	19 Jul 2027	23 Jul 2027	**€2,650.-**
Online Confirmed dates	19 Jul 2027	23 Jul 2027	**€1,250.-**
Dubai Confirmed dates	9 Aug 2027	13 Aug 2027	**€3,150.-**



Course content

Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Online Confirmed dates	9 Aug 2027	13 Aug 2027	**€1,250.-**
Vienna Confirmed dates	30 Aug 2027	3 Sept 2027	**€2,940.-**
Online Confirmed dates	30 Aug 2027	3 Sept 2027	**€1,250.-**
Amsterdam Confirmed dates	13 Sept 2027	17 Sept 2027	**€2,540.-**
Online Confirmed dates	13 Sept 2027	17 Sept 2027	**€1,250.-**
Rome Confirmed dates	4 Oct 2027	8 Oct 2027	**€2,450.-**
Online Confirmed dates	4 Oct 2027	8 Oct 2027	**€1,250.-**
Vienna Confirmed dates	25 Oct 2027	29 Oct 2027	**€2,940.-**
Online Confirmed dates	25 Oct 2027	29 Oct 2027	**€1,250.-**



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Dates, venues and fees (continued)

Venue	Start date	End date	Fee (EUR)
Kuala Lumpur Confirmed dates	15 Nov 2027	19 Nov 2027	**€1,450.-**
Online Confirmed dates	15 Nov 2027	19 Nov 2027	**€1,250.-**
London Confirmed dates	6 Dec 2027	10 Dec 2027	**€2,450.-**
Online Confirmed dates	6 Dec 2027	10 Dec 2027	**€1,250.-**

Plan your next step

Dates, availability, exact venue, taxes, inclusions and payment terms require written confirmation. This brochure is not a quotation, registration, booking confirmation or visa invitation. Participants receive a Smart Horizon certificate of attendance; programmes are not externally accredited and do not award a professional qualification or designation. Confirm arrangements before booking travel.

For group or in-house training, contact our learning team to discuss your objectives and delivery arrangements.

Contact Smart Horizon

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