

GOVERNANCE & COMPLIANCE | COURSE BROCHURE

# Shariah Governance for Islamic Financial Institutions

5 days | Classroom training | English

**SMART HORIZON**

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# Course content

## Why attend

Islamic financial institutions must ensure that products and operations comply with Shariah principles. This course covers Shariah governance frameworks: Shariah boards and their independence, Shariah compliance and review functions, internal Shariah audit, product approval, non-compliant income, disclosure and regulatory standards.

Shariah non-compliance damages trust and can create financial losses. You will learn how robust Shariah governance works in practice.

## Professional Problems This Course Is Designed to Solve

• Difficulty translating subject knowledge into practical workplace decisions.
• Inconsistent approaches to the activities covered in the course outline.
• Lack of a structured plan for applying and reviewing new skills.

## Course methodology

Framework comparisons, case studies, product approval simulations and audit exercises.

## Course objectives

By the end of this course, participants will be able to:
• Explain Shariah governance frameworks and standards
• Describe the roles of Shariah boards and committees
• Organise Shariah compliance and review functions
• Conduct internal Shariah audits
• Manage product approval and non-compliant income
• Disclose Shariah governance information

## Target audience

This course is suitable for:
• Shariah compliance officers
• Shariah auditors
• Islamic bank managers
• Board members of Islamic institutions
• Regulators and advisers



# Course content

## Target competencies

Participants will develop competencies in:

- Shariah governance
- Compliance review
- Shariah audit
- Product approval
- Disclosure

## Course outline

### Day 1: Shariah Governance

| | |
|---|---|
| **09:00–10:08** | Principles |
| **10:08–11:00** | Regulatory frameworks |
| **11:00–11:30** | **Coffee break** |
| **11:30–11:45** | Regulatory frameworks (continued) |
| **11:45–12:53** | Standards |
| **12:53–14:00** | Exercise |

### Day 2: Shariah Boards

| | |
|---|---|
| **09:00–10:08** | Composition and independence |
| **10:08–11:00** | Fatwa process |
| **11:00–11:30** | **Coffee break** |
| **11:30–11:45** | Fatwa process (continued) |
| **11:45–12:53** | Relationship with management |
| **12:53–14:00** | Case study |

### Day 3: Compliance and Review

| | |
|---|---|
| **09:00–10:08** | Compliance function |
| **10:08–11:00** | Review processes |
| **11:00–11:30** | **Coffee break** |



# Course content

| | |
|---|---|
| **11:30–11:45** | Review processes (continued) |
| **11:45–12:53** | Reporting |
| **12:53–14:00** | Workshop |

## Day 4: Shariah Audit

| | |
|---|---|
| **09:00–10:08** | Audit planning |
| **10:08–11:00** | Testing |
| **11:00–11:30** | **Coffee break** |
| **11:30–11:45** | Testing (continued) |
| **11:45–12:53** | Findings |
| **12:53–14:00** | Exercise |

## Day 5: Products and Disclosure

| | |
|---|---|
| **09:00–10:08** | Product approval |
| **10:08–11:00** | Non-compliant income |
| **11:00–11:30** | **Coffee break** |
| **11:30–11:45** | Non-compliant income (continued) |
| **11:45–12:53** | Disclosure |
| **12:53–14:00** | Action plan |

The timings provided are estimates and may vary depending on the number of participants and the discussions taking place during the sessions. They are indicative only and do not constitute a binding commitment.



# Course content

## Dates, venues and fees

Current published course plans. Fees are per participant in EUR, excluding unconfirmed taxes.

| Venue | Start date | End date | Fee (EUR) |
|---|---|---|---|
| Rome<br>Confirmed dates | 9 Nov 2026 | 13 Nov 2026 | **€2,450.–** |
| Online<br>Confirmed dates | 9 Nov 2026 | 13 Nov 2026 | **€1,250.–** |
| Vienna<br>Confirmed dates | 30 Nov 2026 | 4 Dec 2026 | **€2,940.–** |
| Online<br>Confirmed dates | 30 Nov 2026 | 4 Dec 2026 | **€1,250.–** |
| Amsterdam<br>Confirmed dates | 4 Jan 2027 | 8 Jan 2027 | **€2,540.–** |
| Online<br>Confirmed dates | 4 Jan 2027 | 8 Jan 2027 | **€1,250.–** |
| Dubai<br>Confirmed dates | 25 Jan 2027 | 29 Jan 2027 | **€3,150.–** |
| Online<br>Confirmed dates | 25 Jan 2027 | 29 Jan 2027 | **€1,250.–** |
| Cape Town<br>Confirmed dates | 8 Feb 2027 | 12 Feb 2027 | **€1,890.–** |



# Course content

## Dates, venues and fees (continued)

| Venue | Start date | End date | Fee (EUR) |
|---|---|---|---|
| Online<br>Confirmed dates | 8 Feb 2027 | 12 Feb 2027 | **€1,250.–** |
| Vienna<br>Confirmed dates | 1 Mar 2027 | 5 Mar 2027 | **€2,940.–** |
| Online<br>Confirmed dates | 1 Mar 2027 | 5 Mar 2027 | **€1,250.–** |
| Rome<br>Confirmed dates | 22 Mar 2027 | 26 Mar 2027 | **€2,450.–** |
| Online<br>Confirmed dates | 22 Mar 2027 | 26 Mar 2027 | **€1,250.–** |
| Barcelona<br>Confirmed dates | 12 Apr 2027 | 16 Apr 2027 | **€2,840.–** |
| Online<br>Confirmed dates | 12 Apr 2027 | 16 Apr 2027 | **€1,250.–** |
| Paris<br>Confirmed dates | 3 May 2027 | 7 May 2027 | **€2,860.–** |
| Online<br>Confirmed dates | 3 May 2027 | 7 May 2027 | **€1,250.–** |



# Course content

## Dates, venues and fees (continued)

| Venue | Start date | End date | Fee (EUR) |
|---|---|---|---|
| Kuala Lumpur<br>Confirmed dates | 17 May 2027 | 21 May 2027 | **€1,450.-** |
| Online<br>Confirmed dates | 17 May 2027 | 21 May 2027 | **€1,250.-** |
| Istanbul<br>Confirmed dates | 7 Jun 2027 | 11 Jun 2027 | **€2,650.-** |
| Online<br>Confirmed dates | 7 Jun 2027 | 11 Jun 2027 | **€1,250.-** |
| Rome<br>Confirmed dates | 28 Jun 2027 | 2 Jul 2027 | **€2,450.-** |
| Online<br>Confirmed dates | 28 Jun 2027 | 2 Jul 2027 | **€1,250.-** |
| Dubai<br>Confirmed dates | 19 Jul 2027 | 23 Jul 2027 | **€3,150.-** |
| Online<br>Confirmed dates | 19 Jul 2027 | 23 Jul 2027 | **€1,250.-** |
| Frankfurt<br>Confirmed dates | 9 Aug 2027 | 13 Aug 2027 | **€2,650.-** |



# Course content

## Dates, venues and fees (continued)

| Venue | Start date | End date | Fee (EUR) |
|---|---|---|---|
| Online<br>Confirmed dates | 9 Aug 2027 | 13 Aug 2027 | **€1,250.-** |
| Barcelona<br>Confirmed dates | 23 Aug 2027 | 27 Aug 2027 | **€2,840.-** |
| Online<br>Confirmed dates | 23 Aug 2027 | 27 Aug 2027 | **€1,250.-** |
| Cape Town<br>Confirmed dates | 13 Sept 2027 | 17 Sept 2027 | **€1,890.-** |
| Online<br>Confirmed dates | 13 Sept 2027 | 17 Sept 2027 | **€1,250.-** |
| London<br>Confirmed dates | 4 Oct 2027 | 8 Oct 2027 | **€2,450.-** |
| Online<br>Confirmed dates | 4 Oct 2027 | 8 Oct 2027 | **€1,250.-** |
| Cape Town<br>Confirmed dates | 25 Oct 2027 | 29 Oct 2027 | **€1,890.-** |
| Online<br>Confirmed dates | 25 Oct 2027 | 29 Oct 2027 | **€1,250.-** |



# Course content

## Dates, venues and fees (continued)

| Venue | Start date | End date | Fee (EUR) |
|---|---|---|---|
| Dubai<br>Confirmed dates | 15 Nov 2027 | 19 Nov 2027 | **€3,150.-** |
| Online<br>Confirmed dates | 15 Nov 2027 | 19 Nov 2027 | **€1,250.-** |
| London<br>Confirmed dates | 29 Nov 2027 | 3 Dec 2027 | **€2,450.-** |
| Online<br>Confirmed dates | 29 Nov 2027 | 3 Dec 2027 | **€1,250.-** |

## Plan your next step

Dates, availability, exact venue, taxes, inclusions and payment terms require written confirmation. This brochure is not a quotation, registration, booking confirmation or visa invitation. Participants receive a Smart Horizon certificate of attendance; programmes are not externally accredited and do not award a professional qualification or designation. Confirm arrangements before booking travel.

For group or in-house training, contact our learning team to discuss your objectives and delivery arrangements.

## Contact Smart Horizon

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